



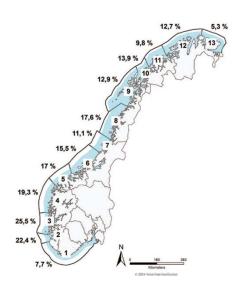
Driftsresultat per fisk satt i sjøen, målt i kroner (2017-22)

Viktige regionale forklaringsfaktorer for ulik lønnsomhet

- Biomassetetthet
- · Antall selskaper
- Antall lokasjoner
- Men det er også store forskjeller mellom selskaper i samme region basert på drift



Kilde: The Quality Report fra DNB Markets aksjeanalyse



driftsresultat 107 kr per

fisk i perioden 2017-22

Large span in

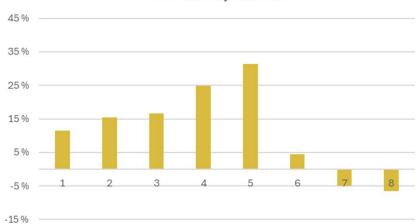
• EBIT

Mortality

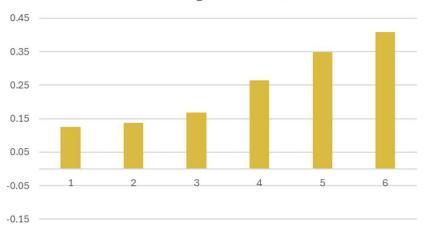
Lice







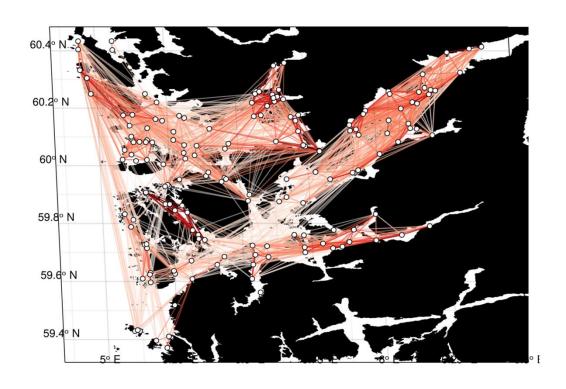
PO 8: Helgeland til Bodø



Large varition in EBIT also within production areas

Where does this difference come from?





Nature/geopgrahy?

Some of it is due to geography

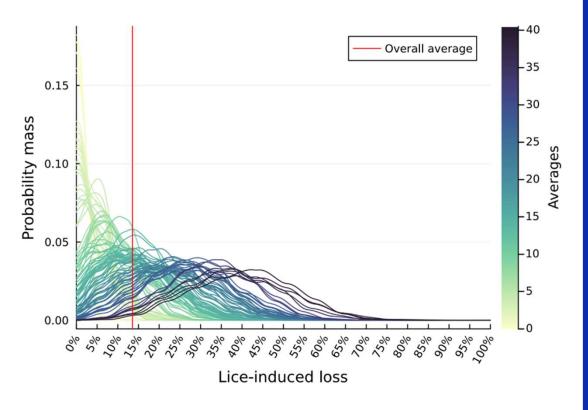
Sites unique conditions

+

Site closeness to other site



Loss due to treatment



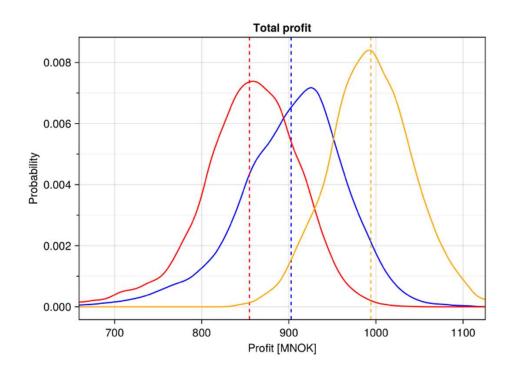
Choices!

A lot is due to choices from the board room to the cage edge

- Genetics/species
- Feed and feeding
- Equipment
- Wellboat
- Delousing strategy
- Harvest strategy
- Stocking strategy



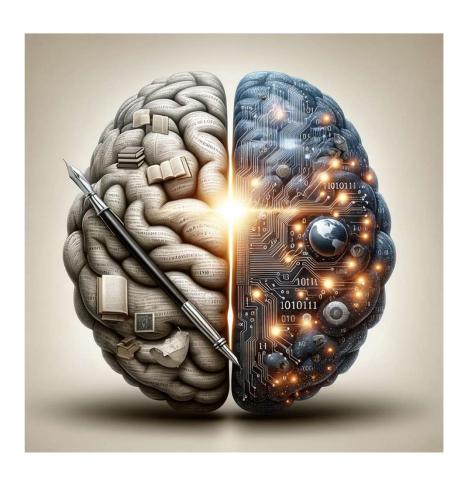
Different strategies yields different results



Different harvest strategy

+6% larger EBIT with different strategy





How do you take good choices

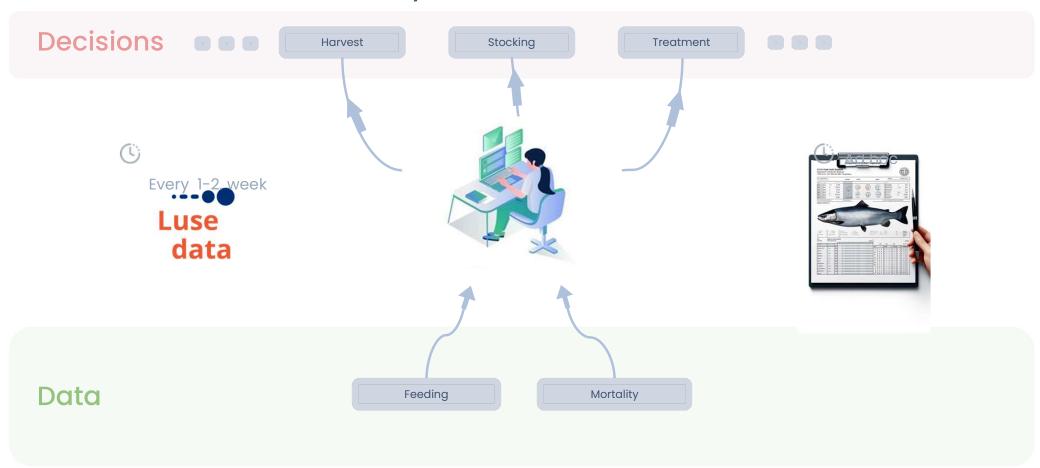
Knowledge

+

Data



Historically: Two main data sources



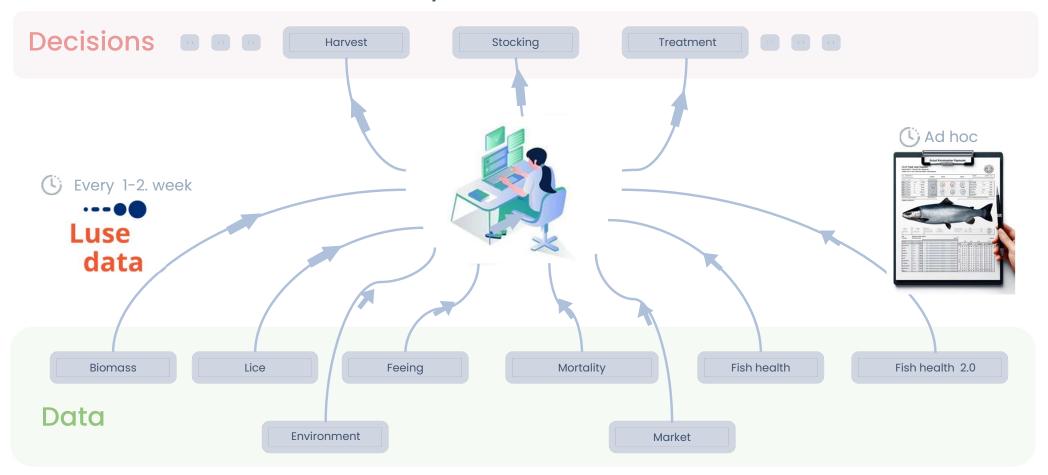




For 30+ years, farmers have relied on their deep expertise to effectively manage rapid changes and uncertainty, consistently making good decisions



Today: 10+ data sources





Al can give you better data and support you in making better choices

Tool		Tool	Human impu	Human imput	
		Al: Machine vision	What is happening	Human	
	Data	Al: Machine learning	What will happen	decision Action	
		Al: Optimization	What should I do		



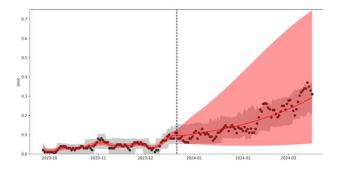
Obeservation

AI: Machine vision

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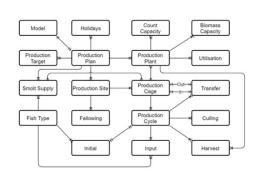
Forecasting

AI: Machine learning



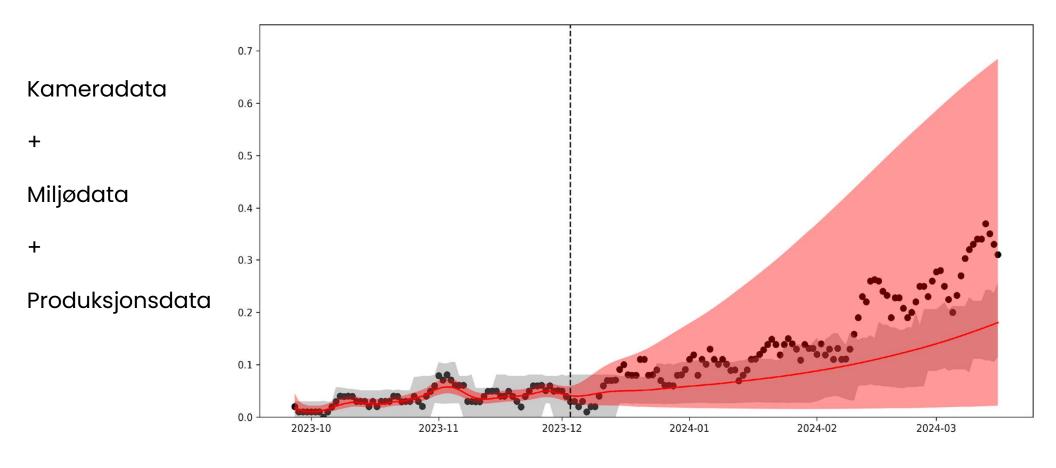
Decision

AI: Mathematical optimization





Forecasting: Wound development





Forecasting: Wound development

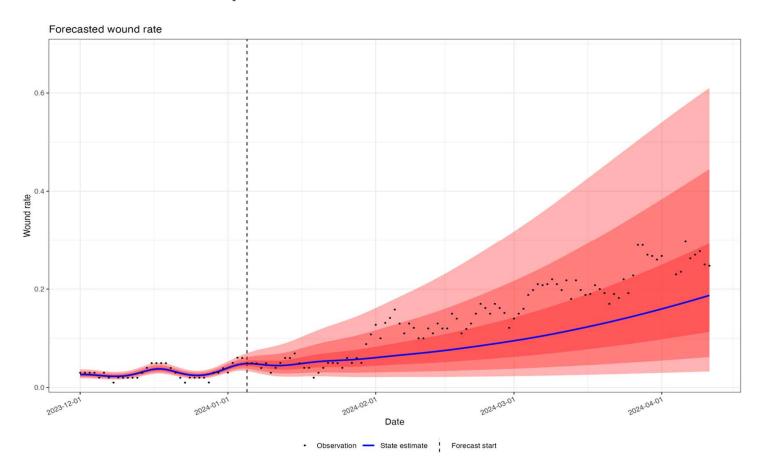
Camera data

+

Environemet data

+

Production data





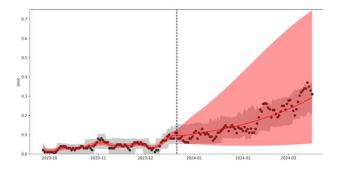
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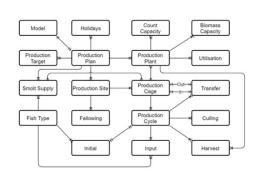
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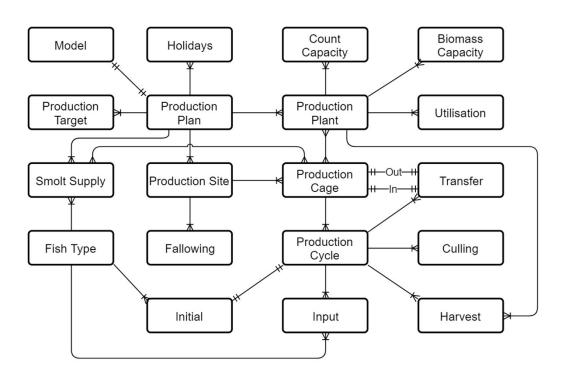


Decision

AI: Mathematical optimization



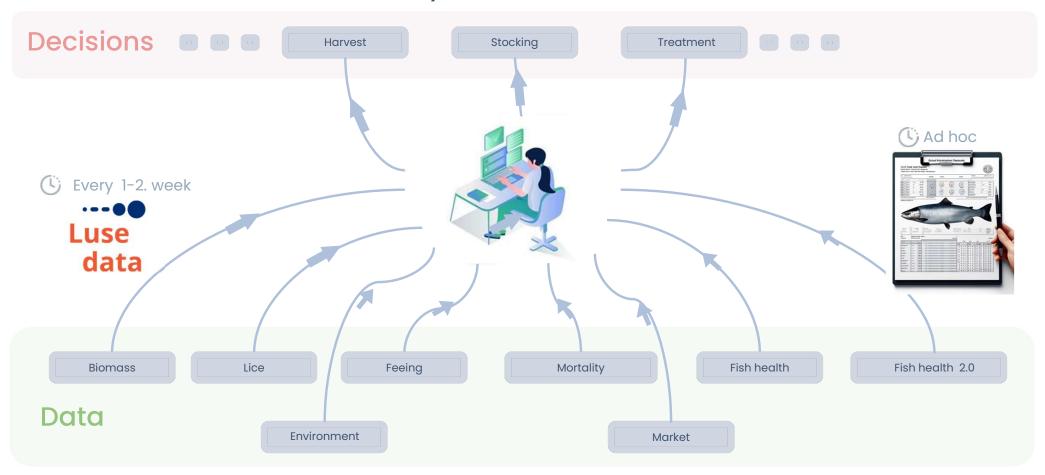




- + Biology
- + Production logistics
- + Economics
- = Decision

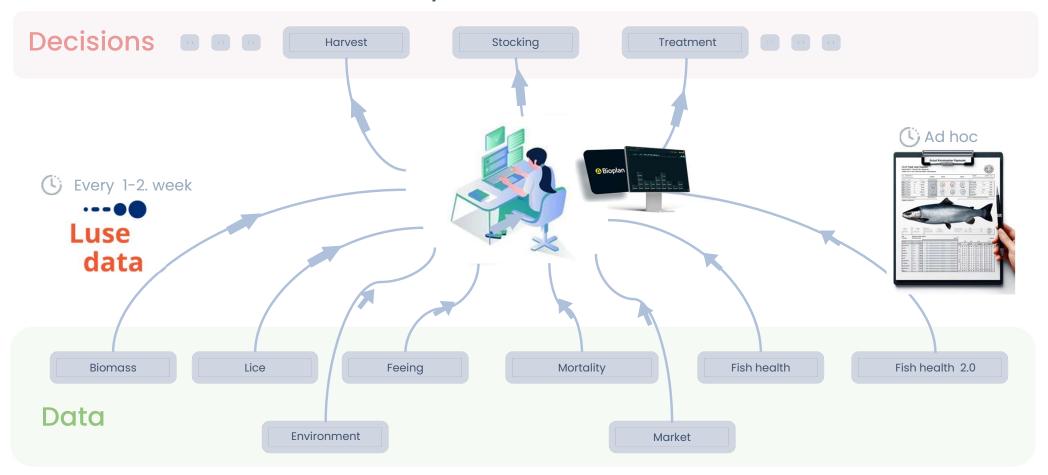


Today: 10+ data sources





Today: 10+ data sources







They trust us

We support these companies on their mission to run the most profitable farming operation.



CERMAQ

HOFSETH



Fii ZK



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